

***“Strengthening capacity for safe
biotechnology management in Sub-
Saharan Africa (SABIMA)”
Stewardship Course – Module 3***



Dr. Patrick Rüdelsheim
General Partner, Perseus BVBA

PERSEUS

Biosafety and Biotechnology Regulatory Services

SABIMA Project

Module 1

- Introduction
- Policy, processes & procedures
- Critical control points

Module 2

- Implementation review/ Policy
- Training/communication
- Incident response

Module 3

- Implementation review
- Verification/audits

Module 3

- 1. Introduction**
- 2. Success indicators and expected spin-off benefits of SABIMA Project**
- 3. Implementation Review**
- 4. Verification and audits**
- 5. Summary of training: Stewardship Key Messages**
- 6. Taking Stewardship Forward**

6 Verification & audits

Why are verifications important?

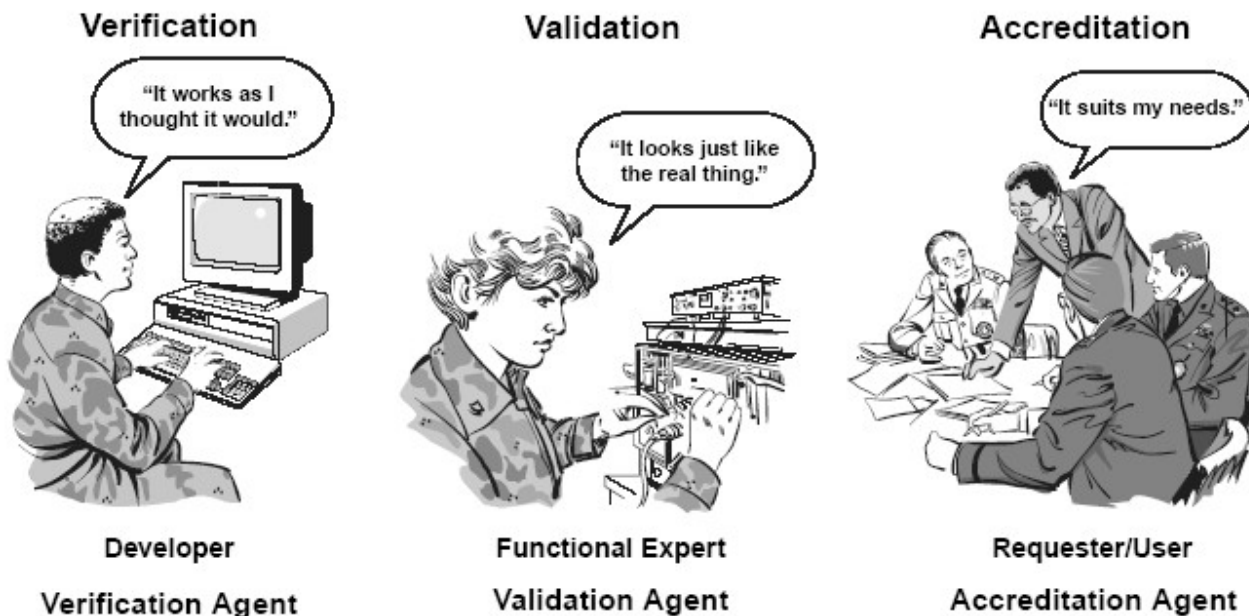
- ❖ To be sure that measures we intend to implement will contribute to achieving our objectives .
- ❖ To confirm that everything is going according to plan.
- ❖ To demonstrate that we achieve our objectives.
- ❖ To identify areas for further improvement.

Prerequisite: objectives need to be well defined

6.1 Types

Verification & audit types

- ❖ Validation, Monitoring control functions, Verification, Audit, Inspection



As design matures, re-examine basic assumptions.

6.1 Types

Validation

Validation means the process of confirming that something (an application, an experiment, a piece of equipment, etc) consistently fulfils the requirements for a specific use.

- ❖ Mapping all the process steps
- ❖ Design steps so that the chance for an unwanted event will be limited.
- ❖ In order to guarantee that the methods contribute effectively to the intended goal, formal validation may be required.

6.1 Types

Validation

- ❖ Example:
Use of an autoclave to destroy plant material produced in the lab that needs to be destroyed before disposal.



6.1 Types

Validation

- ❖ Typically validation is done only once and before the actual use. Validation should be repeated whenever a change in the process or equipment is envisaged (*e.g.* changing the pressure settings).
- ❖ Validation should be properly documented.



6.1 Types

Monitoring control functions

- ❖ Control functions should allow adjustments to be made before the situation becomes unacceptable.
- ❖ Some pieces of equipment allow permanent registration of control functions, whereas others may only indicate extreme values.
- ❖ They should reflect the critical limits determined in the CACCP analysis.

6.1 Types

Control functions

- ❖ Example:
What is critical?
Temperature? Pressure?
Period?



6.1 Types

Monitoring control functions

- ❖ If the process didn't run as planned, then the possible impact as well as the cause for the deviation need to be evaluated.
- ❖ Full records must be kept of all monitoring data for management, audits, trend analysis and scrutiny by inspectors.

6.1 Types

Verification

Process to establish the correctness of a theory, fact, etc.

- ❖ The activity to establish that by implementing the actions required in the CACCP plan (*are we doing what we planned to do?*) the intended quality, purity, safety, containment and compliance are met (*did we meet our objectives? can things be improved?*).
- ❖ A very important element of CACCP and should always be included.
- ❖ It may help to identify areas for further improvement.

6.1 Types

Verification

- ❖ Example:
Verify regularly that no viable material can be recovered.



6.1 Types

Audit

a methodical examination and review of a person, organization, system, process, enterprise, project or product.

a systematic effort to verify the implementation of a stewardship management system.



6.1 Types

Audit

- ❖ To verify the existence of objective evidence of processes
- ❖ To assess how successfully processes have been implemented
- ❖ To judge the effectiveness of achieving any defined target levels,
- ❖ To provide evidence concerning reduction and elimination of problem areas
- ❖ To provide a hands-on management tool for achieving continual improvement in an organization.

6.1 Types

Audit

- ❖ Self-audit
- ❖ Internal audit
- ❖ Third party audit

Auditors need to be trained and qualified

6.1 Types

Inspection

- ❖ Commonly used to refer to verifications made by officials.
- ❖ Main objective: to verify if the activities are performed in compliance with the legal conditions.
- ❖ Stewardship programmes include complete compliance with all legal requirements. An organization will:
 - cooperate with inspectors
 - make sure that any indication is properly documented and addressed.

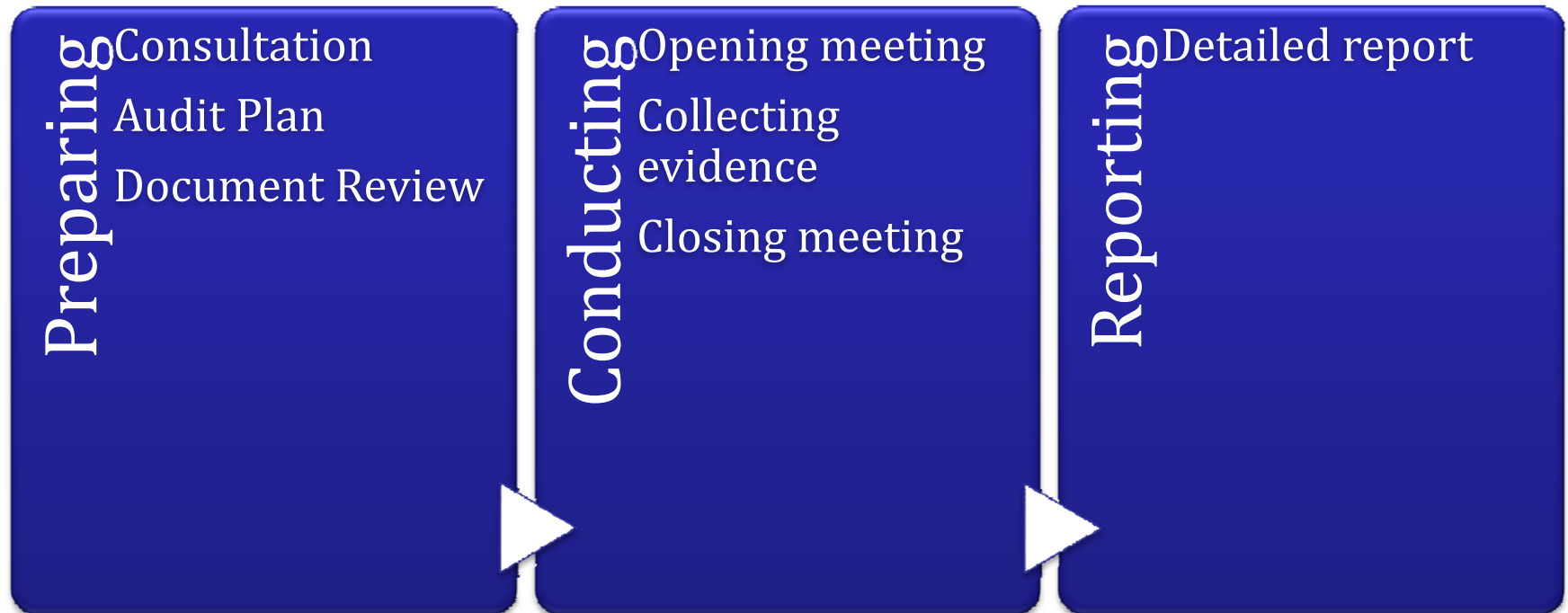
6 Verification and audits

Types

- ❖ Validation
- ❖ Monitoring control functions
- ❖ Verification
- ❖ Audit
- ❖ Inspection



6.2 Audit Process



6.2 Audit Process: Preparing

- ❑ Pre-audit consultation between auditor and auditee



Purpose: to achieve a common understanding of the audit process and to jointly determine the specific scope and objectives of the audit.

6.2 Audit Process: Preparing

❑ **Pre-audit consultation**

- ❖ Establish communication channels
- ❖ Confirm the authority to conduct the audit
- ❖ Provide information on the proposed timing and people
- ❖ Request access to relevant documents, including records
- ❖ Make arrangements for the audit
- ❖ Agree on the attendance of observers and the need for guides for the auditor

6.2 Audit Process: Preparing

- ❑ **Audit plan:** The auditor should prepare an audit plan that provides the basis of the agreement between the auditor and the auditee.



6.2 Audit Process: Preparing

□ Document review

- ❖ Documentation identified during the initial meeting may be reviewed before on-site audit begins
- ❖ Document review may also be completed on-site
- ❖ Auditor reviews and manages auditee documents in accordance with agreements specifying document confidentiality, retention and destruction



6.2 Audit Process: Conducting

❑ Opening meeting

- ❖ Confirm the audit plan, scope and timelines
- ❖ Summarize how the audit activities will be undertaken
- ❖ Provide an opportunity for auditee to provide relevant site and/or organizational overviews



6.2 Audit Process: Performing

❑ Collecting information

- ❖ Information relevant to the audit objectives, scope and criteria should be collected by appropriate sampling
 - Verified
 - Recorded
- ❖ Sources of information chosen may vary according to the complexity of the audit
- ❖ Checklists



6.2 Audit Process: Conducting

❑ Closing meeting

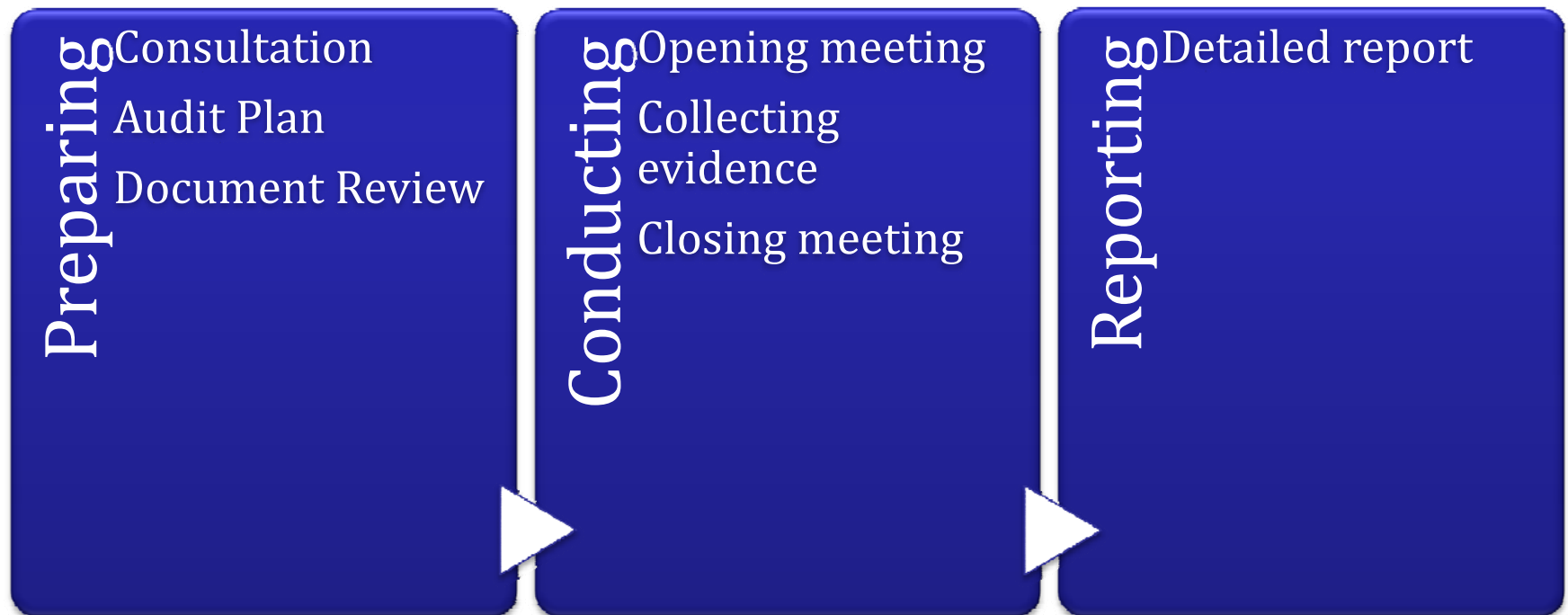
- ❖ Daily closing meeting (if applicable)
- ❖ Present audit findings and conclusions
- ❖ Keep minutes of the meeting, including records of attendance
- ❖ Discuss -and if possible resolve- differences of opinion regarding the audit findings and/or conclusions
- ❖ Opportunity for auditee to ask for clarification
- ❖ Opportunity to provide additional objective evidence
- ❖ Record any differences of opinion
- ❖ Indicate when the detailed audit report will be prepared and sent to the auditee

6.2 Audit Process: Reporting

- ❑ Detailed audit report is a confidential matter between auditor and auditee
- ❑ Auditee needs to ensure (and document) appropriate follow-up!



6.2 Audit Process



6.3 Feedback

- ❑ Not a formal audit!
- ❑ Limited time and subjective evidence review!
- ❑ Consider feedback as first impression at the end of the training.

6.3 Feedback

- ❑ Nice facilities
- ❑ Well thought through procedures
- ❑ Motivated, trained & enthusiastic staff
- ❑ Compliance oriented
- ❑ Many of the elements are established
 - ❖ *E.g.* note taking, archiving, material accounting, labeling



6.3 Feedback

□ Stewardship

- ❖ Policy ?
- ❖ Structure ?
- ❖ Written procedures (except safety/compliance manual)?
- ❖ Continuous improvement?

6.3 Feedback

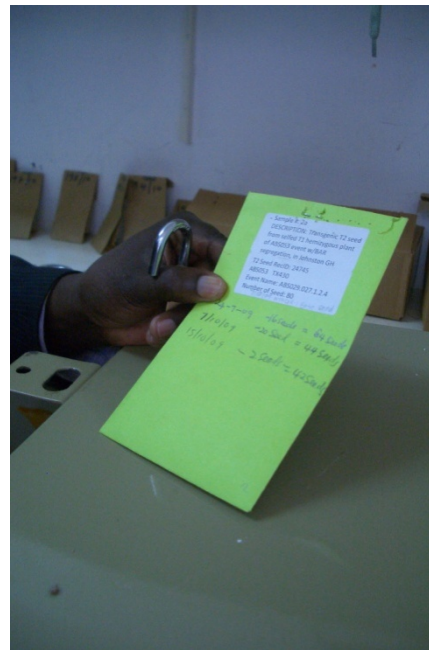
□ Beyond compliance

- ❖ Why L2 greenhouse?
- ❖ Why certain isolation distance?
- ❖ Critical Control Points? Standard Operating Procedures?
- ❖ Next regulatory steps? Product Launch? IRM?

6.3 Feedback

□ Beyond the single event!

- ❖ Seed storage (capacity)
- ❖ Traceback?
- ❖ Molecular controls?
- ❖ Production of material



6.3 Feedback

- ❑ On the right track!
- ❑ No major deviations.
- ❑ Further integration of information.



Module 3

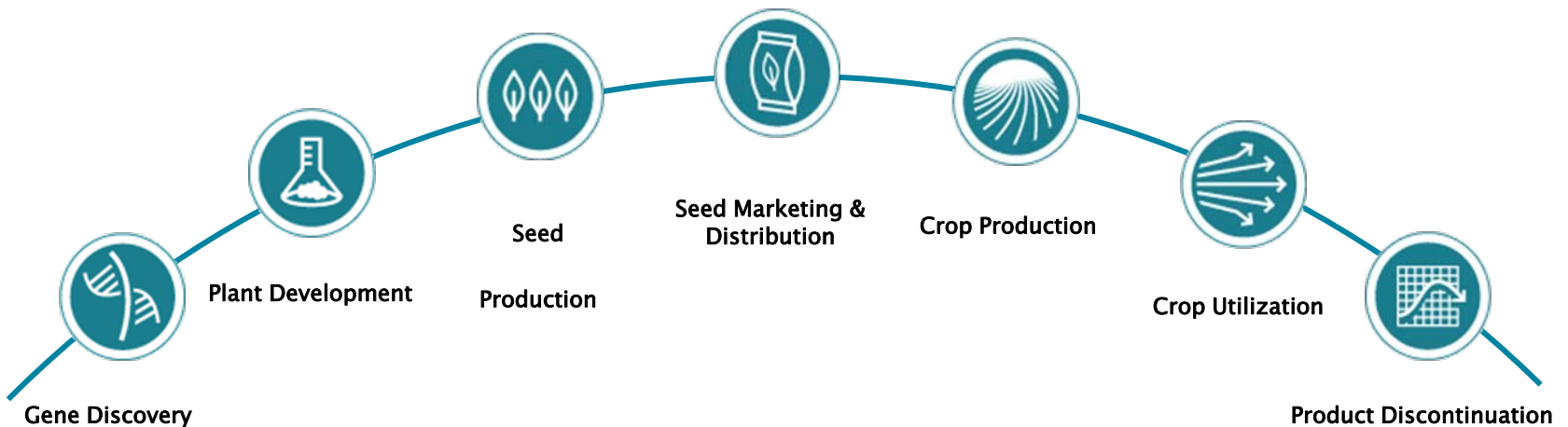
- 1. Introduction**
- 2. Success indicators and expected spin-off benefits of SABIMA Project**
- 3. Implementation Review**
- 4. Verification and audits**
- 5. Summary of training: Stewardship Key Messages**
- 6. Taking Stewardship Forward**

Key messages

Stewardship in plant biotechnology

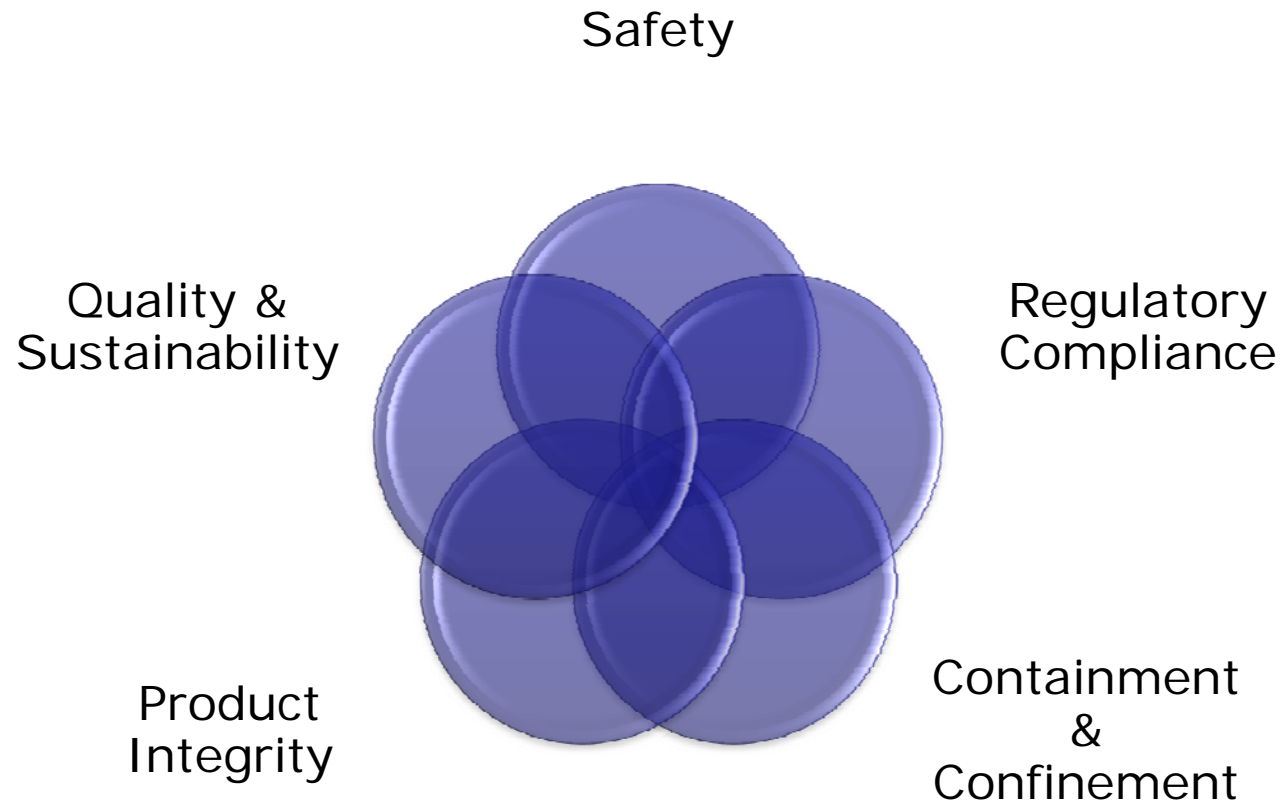
- ❖ **is the responsible management of a product from its inception through to its use and discontinuation.**
- ❖ applies across the life cycle of a plant product and includes careful attention to the responsible introduction and use of products.
- ❖ Objectives of a Stewardship plan should include:
 - Fully comply with applicable regulatory requirements,
 - Seek to achieve and maintain plant product integrity, and
 - Work to prevent trade disruptions in order to facilitate the flow of goods in commerce

Key messages



modelled after the
Guide for Stewardship of Biotechnology-Derived Plant Products
(March 2009 Excellence Through Stewardship)

Key messages



Key messages

□ Policy

- ❖ a definite course or method of action selected from among alternatives and in light of given conditions to guide and determine present and future decisions.

□ Process

- ❖ a series of actions or operations that results in an end product

□ Procedure

- ❖ a particular way of accomplishing something or of acting.
- ❖ **Standard Operating Procedures** (SOPs) are established or prescribed methods to be followed routinely for the performance of designated operations or in designated situations.

Key messages

□ A Critical Control Point (CCP)

- ❖ **a step at which control can be applied and is essential to prevent, eliminate, or reduce to an acceptable level an activity that may compromise one of the life cycle themes.**

(Note that the term control as used here means “to have/to bring under control,” and should not be confused with testing, checking or verification).

Key messages

□ Internal organization

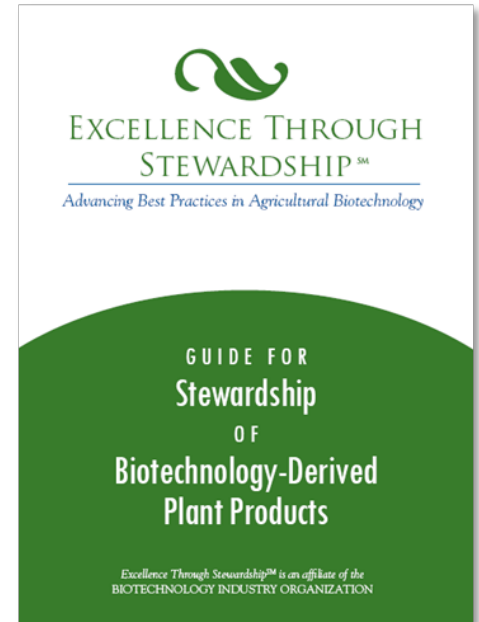
Top Management	Stewardship Leaders	Functional Responsible
<ul style="list-style-type: none">• Endorse Product Stewardship• Set the objectives• Identify necessary resources• Take note of the regular reports• Communicate	<ul style="list-style-type: none">• Trained and mandated by their management to steer the implementation of Product Stewardship in their organisation	<ul style="list-style-type: none">• Involved in daily operations and are key in communication with the involved personnel and in the implementation of the proper practices

Key messages

Reference documents

❖ Excellence Through StewardshipSM Guides

- Stewardship of Biotechnology Derived Plants
- Maintaining Plant Product Integrity of Biotechnology Derived Plants
- Product Launch of Biotechnology Derived Plants
- Discontinuation of Biotechnology Derived Plant Products
- Incident Response Management of Biotechnology Derived Plants



Key messages

Incident response

Be prepared !

- ❖ Roles and accountabilities
- ❖ Cascade of contacts
- ❖ Processes are in place
- ❖ Tools are available
- ❖ People are trained



Key messages

Incident Response Process



Key messages

Stewardship & communication

- ❖ Stewardship requires that training and communication occurs in an organised and planned way.
- ❖ There are no preset indications on transparency or obligations to share information beyond what would be required for achieving the stewardship objectives.
 - Product Launch Stewardship, regulatory requirements, ...
- ❖ Beyond these obligations, each organisation has the freedom to decide which information to share or to keep confidential.
- ❖ Stewardship only requires an organisation to consider how this information shall be handled ideally in advance of the request.

Key messages

Roles and accountabilities

- ❖ **Communication plan manager**
- ❖ **Communication content responsible(s)**
- ❖ **Communicator(s)**
 - the individual or group of people selected to convey the messages.
 - As a prerequisite the communicator should have received sufficient information and training to fulfil this task.
 - An organisation must establish a system to transfers inquiries, *e.g.* by third parties such as media, to the assigned spokesperson.

Key messages

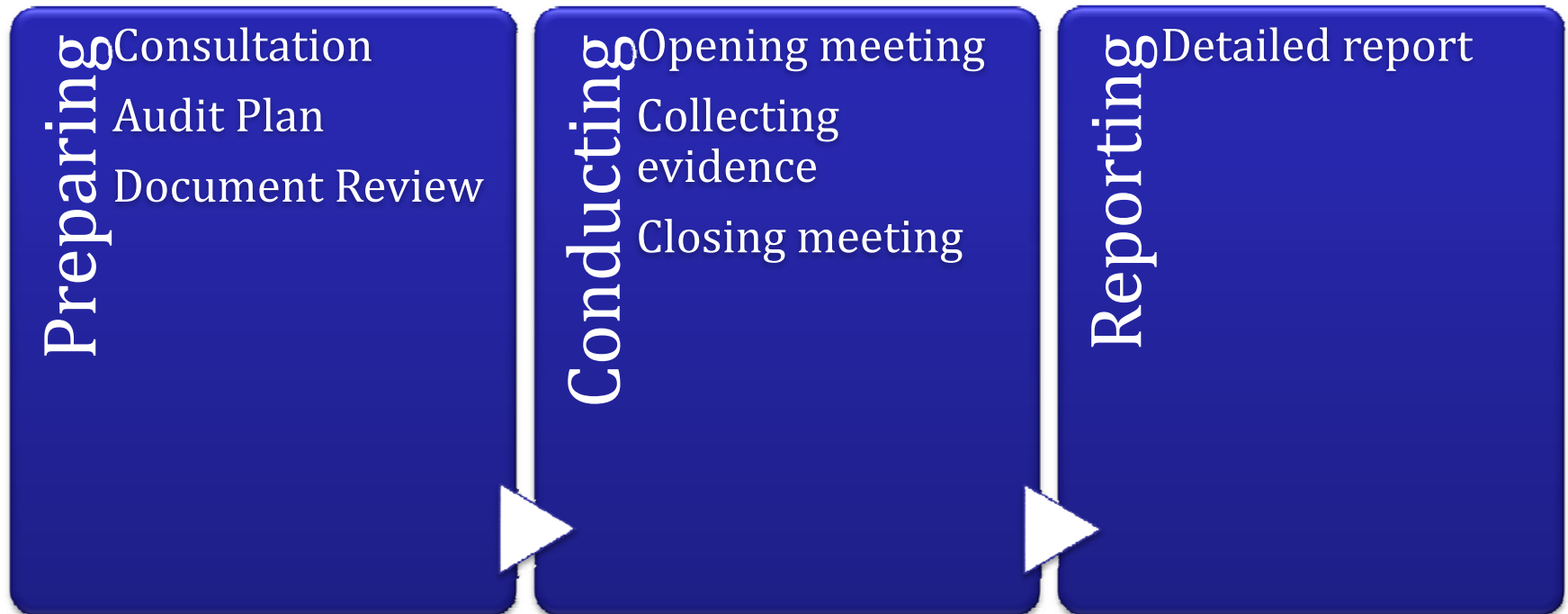
Verification & audit types

- ❖ Validation
- ❖ Monitoring control functions
- ❖ Verification
- ❖ Audit
- ❖ Inspection



Key messages

Audit process



SABIMA Project

Module 1

- Introduction
- Policy, processes & procedures
- Critical control points

Module 2

- Implementation review/ Policy
- Training/communication
- Incident response

Module 3

- Implementation review
- Verification/audits

Thank you for your attention!

patrick.rudelsheim@perseus.eu

PERSEUS

Biosafety & Biotechnology Regulatory Services

Technologiepark 3,
B-9052 Zwijnaarde, Belgium

T./F. +32-(0)9-321.07.05

info@perseus.eu

www.perseus.eu